A message from the President

My first year at the Santa Barbara Museum of Natural History proved to be both exciting and challenging. I thoroughly enjoyed immersing myself in the Museum and Sea Center and learning how they support our greater Santa Barbara community. These are special places where the community and visitors from around the world come to enjoy exhibits like Tinker Toys as well as our wonderful Museum Backyard.

This past year we hosted a variety of lectures, camps, and special events ensuring there was ‘something for everyone.’ In addition, we remained committed to our role as a guardian of regional artifacts. Our collections housed more than 3 million artifacts. Our scientists continue actively working in the research areas of Anthropology, Invertebrate Zoology, and Vertebrate Zoology.

I hope you visited the Museum and Sea Center this past year and I hope I had the opportunity to meet you.

One of the great challenges for the Museum is maintaining its relevance in the 21st century while celebrating the essence of the nearly 100 year old institution we are. Working with a terrific Board of Trustees we have developed a revitalization plan that will offer a campus renewal over the next decade. Our first steps include revitalization of the Space Sciences Program, which is nearly complete. We updated the Planetarium and Space Lab and are beginning work on the Palmer Observatory, where when complete, a state of the art telescope will be available for use by visitors. Our next step is building a new major exhibit at the Sea Center that will open this winter in time to celebrate the Sea Center’s 10th anniversary in 2015. We have started a fundraising Centennial Campaign to raise approximately $30 million to support major renovation and significant ‘refreshes’ at the Museum. We have plans for a major new exhibit in the current Marine Paleontology Halls, a completely redone Chumash exhibit, and a permanent Butterfly exhibition space. In addition, we will improve our beloved exhibits like the Mammal Hall and the Bird Habitat Hall, making them more contemporary. Expect improvements to visitor amenities, too, such as better restrooms, improved signage, and better accessibility around the site.

The support of the donors listed here, the 5,400 members, and the 212,000 visitors are what make the Museum and Sea Center possible and it is with your support that we will accomplish our campus renewal.

Thank you to everyone listed in the Annual Report and to everyone who supports the Museum.

I hope to see you at the Museum and Sea Center soon!

Sincerely,

Luke J. Swetland
President & CEO
2013
BY THE NUMBERS

19,795
Elementary school students participated in 36,621 School and Teacher Services programs

1,139
Children participated in spring, summer and winter camps

700
Animals live at the Sea Center

$4,832,000
Dollars raised to support inspiring a passion for our natural world

3,500,000
Items stored in the Museum's Collections and Research Center

1,180
Specimens shared with researchers worldwide

913
Researchers accessed the Library

212,000
Visitors enjoyed the Museum and Sea Center

21
Number of times the Striped Skunk (most popular item) was checked out of the Nature Collection Lending Library

33
In-depth lectures, workshops, and field trips through Community Education providing life-long learning for almost 3000 community members.

202
New species of invertebrates described

822
Volunteers provided 36,096 hours equal to 17 full time staff

54
Public shark feeding presentations

538
Tote bags distributed (saved from the landfill)

63,000
Students interacted with specimens from our Nature Collection specimen loan library

278
Pounds of trash cleaned off our adopted beach (East Beach)

5,217
Facebook Fans

5,217
Researchers accessed the Library
THE SANTA BARBARA MUSEUM OF NATURAL HISTORY GRATEFULLY ACKNOWLEDGES THE FOLLOWING HONOR ROLL OF SUPPORTERS FOR THEIR SIGNIFICANT CONTRIBUTIONS DURING 2013.

Cumulative Giving

During 2013 cumulative giving to membership, the annual fund, special projects, and events totalled $4.8 million. We are grateful to those listed here for their generous support.

$10,000+
- Lyn and David Anderson
- Victor K. Atkins, Jr.
- Hirsho and Michael Bekins
- Estate of Mary Ann Boardman
- Marcy Casey
- Virginia V. Chennell
- The Dreier Family
- Patricia and Larry Durham
- Greg and Elizabeth Fowler
- Larry Friesen
- Anabel Ford and Michael Glassford
- Lucie C. Greer

$5,000–$9,999
- Anna and Nathan Aldredge
- Anonymous
- Ella and Scott Brittingham
- Henry W. Chaney
- Carroz A. Clark
- Anne and John Cotton
- Estate of Paul Freeman
- Elaine and Jerry Gibson
- Nancy and Howard Gilmore
- Sarah and Lincoln Hollister
- Sharyn Johnson
- John and Bobbie Kinnear
- Marvin Kirby
- Pippa Hames-Knowulton and Christopher Knowulton
- Lilian P. Loveless
- Amy and Michael Mayfield
- Jillian and Peter Muller
- Leslie and Dennis Power
- Muriel and Ian Ross
- Sandy and Paul Russell
- Janet D. Sands
- Virginia Sloan
- Lisa Trachtenberg and George Handler
- Penelope Wong and Tim Kochis

$2,500–$4,999
- Meredith and Duncan Abbott
- Bettina W. Chandler
- Heath and Keith Hudson Crammer
- Hilary and Edward Doubleday
- Lisa and George Hagerman
- Patsy and Steve Hicks
- Nancy and Karl Hutterer
- Karen and Josiah Jenkins
- Tracy and Eric Kanowsky
- Loyda S. Marquez
- Nancy and Michael Martz
- Jean and George Matthews
- Susan and Craig McCaw
- Scott Newhall
- Nancy and Kevin O’Connor
- Caryn and David Parker
- Charles Renne
- Regina and Rick Roney
- Anne and James Rothenberg
- Megan and Rob Skinner
- Beverly Smaniotto
- Lynee and Paul Valentich-Scott
- Jill Vander Hoof

$1,000–$2,499
- Becky and Peter Adams
- Courtney and Jim Andelman
- Bernadette Bagley
- Helene and J. William Beaver
- Terry Behrens
- Hiroko Benko
- Leslie and Philip Bernstein
- Linda and Peter Beuret
- Wendy Blau
- Patricia Dillon Bliss
- Jill and Kimmis Brady
- Ann and John Brinker
- Gay and Tony Browne
- Wendy Bruss
- Patty and Bob Bryant
- Jessica and Jim Buffiler
- Louise and Timothy Casey
- Carolyn Chandler
- Marjorie Chane
- Eugene V. Coan
- Jennifer Cushie and Dennis Allen
- Betsy Denison
- Lisa and Peter Douglas
- George W. Egan
- Suzanne and Edward Eubanks
- Nancyann and Robert Failing
- Justin Farmer
- Vera and Charles Fenzl
- Neal O. Fenzi
- Constance and Gordon Fish
- Margaret Hamister
- Ruth and Ben Hammett
- Peri Harcourt
- Marilyn and Jeff Harding
- Heidi S. Hattenbach
- Harley and Gary Hill
- Glenna B. Horton
- Chris Jacobs
- Sandra Jewett
- Kathy Karp
- Linda and Barry Zwang-Weissman

$500–$999
- The Wharton Foundation
- Hutton Parker Foundation
- John & Beverly Stauffer Foundation
- Kirby-Jones Foundation
- Lennox Foundation
- Mildred E. and Harvey S. Mudd Foundation
- Museum League
- National Oceanic and Atmospheric Administration
- Santa Barbara Foundation
- Santa Ynez Band of Chumash Indians Foundation
- The Towbes Foundation
- Village Properties
- Volente Family Foundation
- The Walter J. and Holly O. Thomson Foundation
- The Wharton Foundation
- The Wood-Claeysens Foundation

| 06 | 07 |
| Anne and Matthew Hall | Doris and Sean Hutchinson |
|文昌 and Christopher Geller | Kate Haltter |
| Alison and Todd Geller | Eva Maria Ilmeier and Thomas Schares |
| Dawn Geins | Sandi Ltimbondo and Bill Fox |
| Melody and Jason George | Elizabeth and Peter Imhof |
| Tammy and Michael Gerensler | Joann and Roy Irving |
| Joan E. Gerhardt | Lisa and David Inhil |
| David Geresh | Rebecca and Rusty Ito |
| Sarah H. Gibson | Lies and Vincent Jaccarino |
| David Gersh | Chana and Jim Jackson |
| Joan E. Gerhardt | Valerie Jackson |
| Melody and Jason George | Gerald Jacobs and Christine Allen |
| Sarah H. Gibson | Randy Jaffe |
| Michael Gerensler | Len Jarrott |
| David Gersh | Nancy Jenkins |
| Jean Gilbert | Judy and Craig Jennings |
| Rod Gilbert | Crystal and Greg Jensen |
| Barbara and Bill Gillette | Terry and Ray Johansen |
| Lynne and Howard Hudson | Mary and John Johnson |
| Mary Howe-Grant and Peter Ford | Kim and Don Johnson |
| Mary How-Grant and Peter Ford | Kathleen and Lincoln Johnson |
| Thomas Hooker | Julian and Norman Johnson |
| Juliann M. Heyman | Kevin and Steve Herrmann |
| Maura Kennedy and Becca Kennedy | Debra Herrinsen |
| Lorna S. Hedges | Emily and Fred Keller |
| Madeline and Ron Boehm | Sarah Keller |
| Jamey and Terry Honkman | James Kellogg and Susannah Porter |
| Thomas Hooker | Jennifer and Mark Kelly |
| Julia and Lincoln Johnson | Jim Kelly |
| Dionne and Richard Hull | Linda Kemmerer |
| Styxle Gonzalez and Brian Chavez | Maura Kennedy and Becca Kennedy |
| Shannon and Don Gordon | Connie and Richard Hull |
| Margaret Gordon-Meghreblian and Robert Meghreblian | Sherry and LeRoy Hunt |
| Judy and Bunny Grange | Lisa and Larry Leka |
| Kim and David Grant | Theresa and Charles Lennons |
| Susan Grant | Joan and Gib Lentz |
| Warren Gravely, Jr. | Chris Lessor |
| Martha Gray | Margaret Levine |
| Christine and Eric Green | Jill and Neil Levinson |
| Geoff Green and Sophie Albrecht | Sarah and Lewis |
| Patrick Green and Victoria Cole | Carin and Steven Lewis |
| Barbara and Charles Greens | Lisa Lewis |
| Janis I. Griffin and Alfonso J. Benavides | Jere and Fima Lifshitz |
| Anne and Matthew Hall | Ellen and Robert Lifelv |
| Patricia Hallor and Steven Ganter | Haigyn Lin |
| Mary and Paul Hallowes | Buck Lindelof and Catherine Rhew |
| Anne and Matthew Hall | Barbara and Albert Lindemann |
| Patricia Hallor and Steven Ganter | Sheila Lodge |
| Lisa and Larry Leka | Marcia and Richard Long |
| Mary and Paul Hallowes | Molly and Stephen Long |
| Anne and Matthew Hall | Alice and Tremper Longman |
| Patricia Hallor and Steven Ganter | Renee and Paul Longshore |
| Mary and Paul Hallowes | Suguet Lopez and Steve Gomez |
| Anne and Matthew Hall | Angela Loppodo |
| Patricia Hallor and Steven Ganter | Cameron and John Lorenz |
| Mary and Paul Hallowes | Ann Lorimer |
| Anne and Matthew Hall | Lenore Loros |
| Patricia Hallor and Steven Ganter | Barbara and Walter Lester |
| Anne and Matthew Hall | Diana and Shea Lonan |
| Patricia Hallor and Steven Ganter | Susie and Jack Luekemeyer |
| Anne and Matthew Hall | Vivian and William Lundo |
| Patricia Hallor and Steven Ganter | Lesle and Nickolas Lundwen |
| Anne and Matthew Hall | Jackie Lunianski and Rachel Kaufman |
| Anne and Matthew Hall | Leslie and Peter Macgall |
| Anne and Matthew Hall | Mary and Angus MacLaren |
| Anne and Matthew Hall | Katherine and Patrick MacMichael |
| Anne and Matthew Hall | Bonnie Madden and Alexandra Savalia |
| Anne and Matthew Hall | Sherry and Greg Madsen |
| Anne and Matthew Hall | Nisly Mahmoud and Bob Fuladi |
| Anne and Matthew Hall | Lisa and Thomas Mon |
| Anne and Matthew Hall | Mary Lynn and Michael Malled |
| Anne and Matthew Hall | Patricia Malone and Adam Pearman |
| Anne and Matthew Hall | Lily Li and Michael Manasse |
| Anne and Matthew Hall | Renee and Ricci Mansinelli |
| Anne and Matthew Hall | Jesse and John Mandle |
| Anne and Matthew Hall | Phyllis and Paul Margolis |
| Anne and Matthew Hall | Kat Marin and David May |
| Anne and Matthew Hall | Ella and James Markham |
| Anne and Matthew Hall | Marsha and Stuart Marks |
| Anne and Matthew Hall | Nancy and Fred Marchak |
| Anne and Matthew Hall | Marielee and Lance Marsh |
| Anne and Matthew Hall | Kathleen Marshall and Teresa Lopez |
| Anne and Matthew Hall | John Martinez |
| Anne and Matthew Hall | Michelle and Chris Martinich |
| Anne and Matthew Hall | Carol Martz |
| Anne and Matthew Hall | Mary and Monty Mason |
| Anne and Matthew Hall | Grence and Ronald Matthews |
| Anne and Matthew Hall | Ruth and John Matusezki |
| Anne and Matthew Hall | Linda and Robert May |
| Anne and Matthew Hall | Mavis and John Mayne |
| Anne and Matthew Hall | Jing Hu and Andrew Mayo |
| Anne and Matthew Hall | Keara and Jason Mazetta |
| Anne and Matthew Hall | Kathie and Jim McClure |
| Anne and Matthew Hall | David L. McClure |
| Anne and Matthew Hall | Joye and Bill Mulloough |
| Anne and Matthew Hall | Mia and Terry McEwes |
| Anne and Matthew Hall | Lyn Ann and Edward McClm |
| Anne and Matthew Hall | Elizabeth McAdow |
| Anne and Matthew Hall | Marilyn and Terry McGowen |
| Anne and Matthew Hall | Drew and Dylan McKenna |
| Anne and Matthew Hall | Patrick McKenna and Diane Wolf |
| Anne and Matthew Hall | Christine and Stanley McClain |
| Anne and Matthew Hall | Gail W. McLaron |
| Anne and Matthew Hall | Devon McLeennan |
| Anne and Matthew Hall | Gail Mahonson Person |
| Anne and Matthew Hall | Holiday and John Macinigal |
| Anne and Matthew Hall | Becca and Mark McNees |
| Anne and Matthew Hall | Patricia and Charles McPartlin |
| Anne and Matthew Hall | Toni and Terry McQueen |
| Anne and Matthew Hall | Ruth and Lee Meadows |
| Anne and Matthew Hall | Charleen F. Mee |
| Anne and Matthew Hall | Amy and Daniel Meisel |
| Anne and Matthew Hall | Suzanne and Duncan Mellichamp |
| Anne and Matthew Hall | Tara and Jeff Mello |
Leadership Circles of Giving

The Leadership Circles are 124 households whose membership gifts help meet the operating costs by providing resources needed to help pay utilities and salaries and support education and research programs.

COLLECTOR’S CIRCLE

Hirko and Michael Batkins
Lyn and David Anderson
Susan and Palmer Jackson, Jr.
Paul Mershon, Jr.
Alexander M. Power
Jo Beth Van Gelderen

PRESIDENT’S CIRCLE

Anonymous
Macy Carey
Anne and John Cotton
Nancy and Howard Gilmore
Lucie C. Green
Pippa Hames-Knowlton and Christopher Knowlton
Sharyn Johnson
Manuel Kirby
Lillian P. Lovelace
Patty and John MacFarlane
Muriel and Ian Ross
Sandy and Paul Russell
Marianne and Norm* Sprague III
Lila Trachtenberg and George Handler

DIRECTOR’S CIRCLE

Elia and Scott Brittingham
Bettye A. Chandler

* deceased
We are delighted to recognize gifts to the Museum in tribute or in memory of someone.

Memory of Richard Doutt
Catherine and Maurice J. Tauber

Memory of John Engel
Jennifer Lape

Memory of Margaret Gibbens
Patty and Bill Casale
Julian Feingold
Elizabeth and Dennis Slotnick
Mary Torres
Ellen and Jerry Turner

Tribute to Elaine Gibson
Patty and John MacFarlane

Tribute to Lucie Greer
Sharon and Craig Madsen

Tribute to Kathryn Harbaugh
Anne and John Hedberg

Tribute to Karl Hutterer
Lila Trachtenberg and George Handler

Memory of Dave Jacobsen
Olga Cruz
Josephine and Edward Emmanou

Tribute to Nancy Macht
Patty and John MacFarlane

Memory of Linda McClure
David L. McClure

Memory of Natalie McFadden
John and Bobbie Kinnear

Tribute to Heather Moffat
Patty and John MacFarlane

Memory of Paul Turpin
Turpin Family Charitable Foundation
The Whitney Foundation

Memory of Jean Vroman
Trista Corker

Memory of Lee Weinberg
Irwin Benedit

Memory of Samuel Blake Shapiro
Amanda and Simon Allen
Joe Atlee
Charlotte Altheim
Thelma Alvarez
Rita Barger
Danselle and Glenn Belz
Gail Blake
Joyce and John Blake
Fred Blood
Robin and Christopher Brusco
Leila and David Carpenter
Ellen and Ralph Chase
Karen Ciccarrone
Candace Coburn

Memory of Samuel Blake Shapiro
Cindy Cole
Vickie and Robert Craig
Mary and William Crowley
Kimberly and Jim DeVene
Karen Drown
Brita Eberichs
Linda Edgar
Mimi and John Elder
Linda Ellkins
Cindy Emery
Judy Farrel
Anne and Robert Fischer
Gardnemberg
Nicole Gelbard
Sarah H. Gibson
Adrienne and Ian Grover
Sharon Hammond
Susan and Roswell Harlow
Hilary Hauser
James Heaney
Sandy and Walter Hopmans
Fern and Andy Keimach
Maria Klein
Mary Lambert
Langro Family
Susie LeVine
Mary Niel and Neil Malone
Anne Margolis
Mitch Margolis
Deirdre Margolis
Marsha and Stuart Marks
Sydney Minnery
Trish and Effen Odenthal
Carol and Lawrence Parsons
Daniel Pava
Ann Marie Plane
Kerry Plaskott
Mary K. Rayburn
Helene Rogen
Pamela and Timothy Rodgers
Scott Kambic and Maria Rosenthal
Oscar A. Ruiz
Janet and John Sears
Marc Shapiro
Sally Shapiro
Eleanor Bertonneau
Regina Solomon
Toño L. Stephens
Jean Sturgeon
Helene Sussman
Hilary and Richard Tenter
Jeanneke Tjamm
Mindy Trent
Saffie and Gene Tymauer
Noel and John VanderHoven
Mathy and Ed Waterman
Sandi and Thomas Zoray
Andrew Zoray
Linda and Barry Zyang-Woismann

AND Design Agency
Benefex Insurance Services, Inc.
Dawson & Dobbs, LLP
Hazelwood Transfer & Storage, Inc.
Karma Foundation
Loepkey-Wentling, Inc.
McCann Mini Storage

The Mission Creek Legacy Society honors those who have provided a lasting legacy for tomorrow’s generations by including the Santa Barbara Museum of Natural History in their estate plans.

Jenny and Matt Adams
Victor K. Atkins, Jr.
Larry R. Ballard
Leoine S. Bard
Hebe Bartz
Mrs. Dean Blanchard
Joyce and Alex Carasa
Carolyn Chandler
Virginia Chenell
Eugene V. Coan
Marcia and James Constance
Thomas E. Dimock
Betty Doux
Elizabeth and Greg Fowler
Corinne H. Gallagher
Elaine and Jerry Olson
Lindsay A. Goodman
Jan Hamber
Patsy and Steve Hicks
Sarah and Lincoln Hollister
Nancy and Karl Hutterer
Jannifer and William Jones
Kathleen Kaip
John and Bobbie Kinnear
Lynn P. Kist and Lynn R. Matteson
Joyce Knoble
Penny and Joe Knowles
Louise and Stephen Komp
Joan T. Seaver Kurze
Joan and Gib Lenz
Susan and Andy Lenz
Maureen Mazon
Juan and George Matthei
Cassie and David Mohamara
Meridith Moore
Valerie and Donley Olson
Lisa and Richard Ross
Sandy and Paul Russell
Florence and Thomas Sanchez
Brooke E. Sawyer, Jr.
Virginia Sloan
J&B Vander Hoof
Jo Beth Van Gelderen
J&B Vander Hoof
Susan J. Williams
Christel and George Wittens
Georgia Young

The Museum’s Annual Wine Festival supports the exhibit and education program at the Museum. Special thanks to the wineries, businesses, and sponsors who contribute to the event to make it a great success.

Alexander & Wayne
Alma Rosa Winery
Andrew Murray Vineyards
Arthur Earl Winery
Au Bon Climat
Babcock Winery and Vineyards
Beckmen Vineyards
Bedford Winery and Vineyards
The Berryman
Blair Fox
Brander Vineyard
Brower-Clifton
Bridge Brand Chocolates
Brophy Brothers
Ca Dario
Cambria and Byron
Cargasacchi
Carr Vineyards and Winery
Cassid Valley Creamery
Cocco Ristorante
C’est Cheese
Chumash Casino Resort
Coglan
Cold Heaven
CORE
Country Catering
Coveted Cakery
Creative Services Catering
Daniel Gehrs Wines
Dannys Douglass Catering
Dierberg Estate Vineyard
Ephiphany Cellars
Feliz Noche Cellars
Fess Parker
Fiddlehead Cellars
Finch and Fork
Flying Goat Cellars
Foley Family Wines
Foxen
Freezer Monkeys

Georgia Smoke House
Gioia
Grassini Family Vineyards and Winery
Guy Riedel Wines
Jafia’s Wine Cellars
Jessica Foster Confections
Kalyra
Ken Brown Wines
Kenneth Volk Vineyards
Koehler Winery
Kunith
La Mousse
Marmadale Cellars
Martin Vineyards and Wine
Melville
Mission Wealth Management
Mosby Winery
Municipal Wine Makers
OleOlive
Omini Catering
Orenda
Pacific Pickle Works
Palmina
Panera Bread
Pierre La Fond Wine Bistro
Prestige
Rancho Sisquoc Winery
Refugio Ranch
Romac’s
Rivera Insurance Services
RN Estate Vineyards
Sagetrash Annex
Santa Barbara Winery
State and Fig
Sunstone Vineyards & Winery
Tablas Creek Vineyard
The Berry Man
The Shop
The Tent Merchant
Toaucan Winery
Town and Country
Transcendence
Via Maestra
Vogezing
Westerly
Westerly Wines
Whitecraft Winery
Whole Foods Market
Wind Run Vineiers
Zaca Mesa Winery
### Statement of Activities  
**Year ended December 31**

<table>
<thead>
<tr>
<th>Description</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Support and Revenue</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Earned</td>
<td>$1,411</td>
<td>$1,604</td>
</tr>
<tr>
<td>Contributed</td>
<td>4,568</td>
<td>2,521</td>
</tr>
<tr>
<td>Investment income</td>
<td>4,984</td>
<td>4,702</td>
</tr>
<tr>
<td>Other income</td>
<td>68134</td>
<td></td>
</tr>
<tr>
<td>Revenue Centers</td>
<td>546</td>
<td>478</td>
</tr>
<tr>
<td>Loss on abandonment</td>
<td>(3,115)</td>
<td></td>
</tr>
<tr>
<td><strong>Total Income</strong></td>
<td>8,462</td>
<td>9,441</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td>6,211</td>
<td>6,657</td>
</tr>
<tr>
<td><strong>Net Excess</strong></td>
<td>$2,251</td>
<td>$2,784</td>
</tr>
</tbody>
</table>

### Statement of Financial Position

<table>
<thead>
<tr>
<th>Description</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>$4,106</td>
<td>$2,543</td>
</tr>
<tr>
<td>Grants and pledges receivable</td>
<td>2,084</td>
<td>303</td>
</tr>
<tr>
<td>Other</td>
<td>185</td>
<td>215</td>
</tr>
<tr>
<td><strong>Total Current Assets</strong></td>
<td>6,375</td>
<td>3,062</td>
</tr>
<tr>
<td><strong>Other Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grants and pledges receivable</td>
<td>400</td>
<td>150</td>
</tr>
<tr>
<td>Investments</td>
<td>40,335</td>
<td>37,937</td>
</tr>
<tr>
<td>Interests in trusts</td>
<td>6,243</td>
<td>6,429</td>
</tr>
<tr>
<td>Property and equipment, net</td>
<td>13,114</td>
<td>14,723</td>
</tr>
<tr>
<td><strong>Total Other Assets</strong></td>
<td>60,093</td>
<td>59,239</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>$66,469</td>
<td>$62,301</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Description</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>LIABILITIES AND NET ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Liabilities</td>
<td>3,442</td>
<td>1,526</td>
</tr>
<tr>
<td>Net Assets</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unrestricted</td>
<td>15,367</td>
<td>16,972</td>
</tr>
<tr>
<td>Unrestricted - Board Designated</td>
<td>24,520</td>
<td>22,868</td>
</tr>
<tr>
<td>Temporarily Restricted</td>
<td>12,005</td>
<td>9,968</td>
</tr>
<tr>
<td>Permanently Restricted</td>
<td>11,133</td>
<td>10,965</td>
</tr>
<tr>
<td><strong>Total Liabilities and Net Assets</strong></td>
<td>$66,469</td>
<td>$62,301</td>
</tr>
</tbody>
</table>

### 2013 Operating Revenues

**Earned Revenues**
- **14%** Admission
- **11%** Classes, Camps, Rentals
- **8%** Membership
- **3%** Store
- **4%** Other

**Contributed Revenues**
- **27%** Contributions and Events

**Endowment Draw**
- **33%**

**Operating Expenses**
- **57%** Program Services
- **17%** Physical Plant
- **19%** Management and General
- **7%** Fundraising